| Goal | Objective | Performance Measures | Baseline | $\begin{gathered} \text { Winter } \\ 2023 \end{gathered}$ | Target Year 1 | Target Year 2 | Target Year 3 | Target Year 4 | Target Year 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Connected | Safety \& Trust | Increase the percentage of elementary school students who report feeling safe at school on the Georgia Student Health Survey. | 75.60\% | No Update | 80.0\% | 83.0\% | 85.0\% | 88.0\% | 90.0\% |
| Connected | Safety \& Trust | Increase the percentage of middle and high school students who report feeling safe at school on the Georgia Student Health Survey. | 63.60\% | No Update | 67.0\% | 73.0\% | 78.0\% | 85.0\% | 90.0\% |
| Connected | Safety \& Trust | Increase every school's "School Climate Star Rating" as issued by the Georgia Department of Education. | In 2019, average of all scores (21 schools) was 2.95. One school received a rating of 1 , five 2 s , ten 3 s , four 4 s and one 5. | No Update | Fewer than 5 schools with a 2 or below, all other schools 3 or above | All <br> school s earn a 3 or above |  | All school s earn a 4 or above | At least 10 schools earn a 5, remainin g schools earn a 4 |
| Connected | Safety \& Trust | Increase the percentage of teachers who somewhat agree or strongly agree that "throughout my school, there are consistent expectations and consequences for student behavior" on the staff culture survey. | 51.0\% | 55.0\% | 56.0\% | 60.0\% | 65.0\% | 75.0\% | 90.0\% |
| Connected | Communication | Increase percentage of staff who have been trained in best practices and methods for effective District communications. | 2.0\% | 7.0\% | 35.0\% | 50.0\% | 75.0\% | 90.0\% | 100.0\% |
| Connected | Communication | Increase the number of school wide translations provided. |  | New Metric |  |  |  |  |  |
| Connected | Communication | Increase the number of families who connect to the Parent Portal throughout the school year. |  | New Metric |  |  |  |  |  |
| Connected | Communication | Increase the number of followers on CCSD's District Facebook page. | 11,000 | 11,454 | 12,000 | 13,000 | 14,000 | 15,000 | 16,000 |
| Connected | Shared Accountability | Increase the efficiency, purposefulness, and sustainability of CCSD-community partnership processes as reported by school leaders, business and nonprofit leaders | None | No Update |  |  |  |  |  |
| Connected | Shared Accountability | Increase percentage of caregivers who strongly agree that school and district connections provide an opportunity to learn about their student's experience at school. | None | 83.90\% | 86\% | 89\% | 92\% | 94\% | 90\% |
| Connected | Shared Accountability | Increase the Local School Governance Team Net Promoter Score as reported by LSGTeam members on the annual LSGTeam assessment. | 25* | No Update | 30 | 33 | 36 | 40 | 45 |
| Talented | Leader Capacity | Increase the percentage of leaders who indicate "strongly agree" that district has increased their leadership capacity throughout the year. | None | 53.0\% | 56.0\% | 60.0\% | 65.0\% | 70.0\% | 75.0\% |
| Talented | Leader Capacity | Increase the Observation and Feedback domain score for instructional staff on the School Culture Survey. | 3.9** | 4.1 | 4.1 | 4.2 | 4.2 | 4.3 | 4.4 |
| Talented | Leader Capacity | Decrease the percentage of teachers who report leaving the district due to "Supervisor Dissatisfaction" as primary or secondary reason for leaving on Exit Survey. | 13.5\% | 4.4\% | 8.0\% | 6.0\% | 5.0\% | <5\% | <5\% |
| Talented | Professional Learning | Increase the Professional Development domain score for instructional staff on the School Culture Survey. | 4** | 4.1 | 4.1 | 4.2 | 4.2 | 4.3 | 4.4 |
| Talented | Professional Learning | Increase in percentage of teachers leaving CCSD who indicate they felt supported on the exit survey feedback form. | 58\% | 50.0\% | 64.0\% | 70.0\% | 75.0\% | 77.0\% | 80.0\% |
| Talented | Professional Learning | Increase the use of the CCSD Classroom Observation and Feedback walk-through form. (Adaptation of the TNTP Opportunity Myth Rubrics) | 0 | No Update |  |  | $\begin{array}{\|c\|} \hline 100 \% \\ \text { (Modul } \\ \text { e 3) } \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline 100 \% \\ \text { (Modul } \\ \text { e 4) } \\ \hline \end{array}$ | 100\% All |
| Talented | Professional Learning | Increase the percentage of people participating in a District Professional Learning Day who indicated "strongly agree" on the CCSD Professional Learning Evaluation Form to the statement. "It is likely that I will apply the learning from this session to my work" | None | 71.9\% | 73.0\% | 78.0\% | 81.0\% | 85.0\% | 90.0\% |
| Talented | Professional Learning | Increase the percentage of people participating in a Professional Learning Community who indicated "strongly agree" on the CCSD Professional Learning Evaluation Form to the statement. "It is likely that I will apply the learning from this session to my work." | None | 83.3\% | 85.0\% | 88.0\% | 90.0\% | 92.0\% | 95.0\% |


| Goal | Objective | Performance Measures | Baseline | $\begin{gathered} \hline \text { Winter } \\ 2023 \\ \hline \end{gathered}$ | Target Year 1 | Target Year 2 | Target Year 3 | Target Year 4 | Target Year 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Talented | Professional Learning | Increase the percentage of people participating in a District Professional Learning Day who indicated "strongly agree" on the CCSD Professional Learning Evaluation Form to the statement: "The new knowledge and skills gained from this session will have a positive impact on student outcomes." | None | 68.9\% | 72.0\% | 76.0\% | 80.0\% | 85.0\% | 90.0\% |
| Talented | Professional Learning | Increase the percentage of people participating in a Professional Learning Community who indicated "strongly agree" on the CCSD Professional Learning Evaluation Form to the statement: "The new knowledge and skills gained from this session will have a positive impact on student outcomes." | None | 81.5\% | 83.0\% | 86.0\% | 89.0\% | 92.0\% | 95.0\% |
| Talented | Retention | Increase the retention rate of effective teachers and staff. | None | No Update | 86.0\% | 88.0\% | 90.0\% | 91.0\% | 92.0\% |
| Talented | Retention | Increase the composite score of the Retention domain. | 3.6** | 3.61 | 3.7 | 3.8 | 4.0 | 4.1 | 4.2 |
| Talented | Retention | Increase the retention rate of Induction Phase Teachers. | 75.11\% | 99.10\% | 80\% | 82\% | 85\% | 88\% | 90\% |
| Thriving Students | Consistent instruction | Increase the percent of K-5 students who met or exceeded their growth goal in reading on the iReady assessment. | 57.5\% | No Update | 60.0\% |  |  |  |  |
| Thriving Students | Consistent instruction | Increase the percentage of students reading on grade level in 3-8 on the Georgia Milestones assessments. | 52.9\% | No Update | 55.0\% | 58.0\% | 60.0\% | 62.0\% | 64.0\% |
| Thriving Students | Consistent instruction | Increase the percentage of students reading on grade level in K-8 as measured by the iReady assessment | 45.6\% | 36\% | 48.0\% | 50.0\% | 52.0\% | 54.0\% | 56.0\% |
| Thriving Students | Consistent instruction | Increase the percentage of students in grades 3-8 proficient or above in math on the Georgia Milestones assessments. | 28.5\% | No Update | 32.0\% | 35.0\% | 38.0\% | 41.0\% | 44.0\% |
| Thriving Students | Consistent instruction | Increase the percentage of students performing on grade level math in K-8 as measured by the iReady assessment. | 42.8\% | 28\% | 45.0\% | 48.0\% | 51.0\% | 54.0\% | 57.0\% |
| Thriving Students | Consistent instruction | Increase the percentage of students in the incoming high school cohort receiving passing grades in eight courses in the first year of high school. |  | No Update | 55\% | 60\% | 65\% | 70\% | 75\% |
| Thriving Students | Consistent instruction | Increase the percentage of students in the incoming high school cohort receiving passing grades in four courses in the first semester of high school. | 58.0\% | 55.1\% | 60.0\% | 65.0\% | 70.0\% | 75.0\% | 80.0\% |
| Thriving Students | Consistent instruction | Increase percentage of students entering 9th grade with at least one high school credit in science, math, world languages, CTAE, or the Arts. | 79.5\% | No Update | 82.0\% | 85.0\% | 88.0\% | 91.0\% | 94.0\% |
| Thriving Students | Equitable | Increase the percentage of Special Education students proficient or above in English Language Arts on the Georgia Milestones assessments. | 7.1\% | No Update | 11.0\% | 15.0\% | 20.0\% | 25.0\% | 30.0\% |
| Thriving Students | Equitable | Increase the percentage of Special Education students proficient or above in math on the Georgia Milestones assessments. | 9.4\% | No Update | 14.0\% | 20.0\% | 24.0\% | 30.0\% | 35.0\% |
| Thriving Students | Equitable | Increase the percentage of African American students proficient or above in English Language Arts on the Georgia Milestones assessments. | 10.8\% | No Update | 17.0\% | 25.0\% | 33.0\% | 41.0\% | 50.0\% |
| Thriving Students | Equitable | Increase the percentage of African American students proficient or above in math on the Georgia Milestones assessments. | 11.5\% | No Update | 17.0\% | 25.0\% | 33.0\% | 41.0\% | 50.0\% |
| Thriving Students | Equitable | Increase the percentage of 6th-grade students proficient or above in English Language Arts on the Georgia Milestones assessments. | 25.6\% | No Update | 30.0\% | 33.0\% | 36.0\% | 40.0\% | 45.0\% |
| Thriving Students | Equitable | Increase the percentage of 6th-grade students proficient or above in math on the Georgia Milestones assessments. | 20.0\% | No Update | 25.0\% | 30.0\% | 35.0\% | 40.0\% | 45.0\% |
| Thriving Students | Equitable | Increase the percentage of 9th-grade students proficient or above in Algebra I on the Georgia Milestones End of Course assessment. | 25.2\% | No Update | 29.0\% | 33.0\% | 37.0\% | 40.0\% | 45.0\% |
| Thriving Students | Equitable | Increase the percentage of 9th-grade students proficient or above in Biology on the Georgia Milestones End of Course assessment. | 35.7\% | No Update | 40.0\% | 44.0\% | 48.0\% | 52.0\% | 55.0\% |
| Thriving Students | Equitable | Increase the percentage of minority (non-white) students completing a GaDOE-approved Advanced Academic Pathway, including Advanced Placement, Dual Enrollment by each senior cohort. | 47.5\% | No Update | 52.0\% | 60.0\% | 68.0\% | 76.0\% | 84.0\% |
| Thriving Students | Rigorous and Relevant | Increase the percentage of elementary students exposed to GaDOE-approved career cluster by the end of 5th grade. | 0.0\% | No Update | 10.0\% | 20.0\% | 45.0\% | 60.0\% | 80.0\% |
| Thriving Students | Rigorous and Relevant | Increase the percentage of middle school students participating in a career learning course. | 86.0\% | No Update | 89.0\% | 92.0\% | 95.0\% | 98.0\% | 100.0\% |

## Clarke County School District 2024-2029 Strategic Plan Performance Measures

| Goal | Objective | Performance Measures | Baseline | Winter <br> 2023 | Target Year 1 | Target Year 2 | Target <br> Year 3 | Target Year 4 | Target Year 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Thriving Students | Rigorous and Relevant | Increase the high school graduation rate. | 77.2\% | No Update | 81.0\% | 84.0\% | 87.0\% | 90.0\% | 93.0\% |
| Thriving Students | Rigorous and Relevant | Increase the number of students completing GaDOE-approved CTAE pathways by each senior cohort. | 182 | No Update | 200 | 225 | 250 | 275 | 300 |

